District Budget Advisory Committee (DBAC) Meeting Notes

April 17, 2018 2:00 – 3:00 p.m.

Attendees:

Susan Cheu – Representative, De Anza Administration
Robert Covington – Representative, CSEA
Lisa Drake – Representative, Foothill Academic Senate
Karen Hunter – Representative, De Anza Classified Senate
Gracian Lecue – Representative, CSEA
Kevin McElroy – Vice Chancellor, Business Services, Chair
Carla Maitland – Recorder, President of Confidentials
Dorene Novotny – Vice Chancellor, Human Resources
Raquel Puentes-Griffith – Executive Director, Fiscal Services
Kathy Perino – Representative, Faculty Association
Elias Regalado – Representative, Foothill College Administration
Myisha Washington – Representative Interim Director, Human Resources
Bret Watson – Representative, Foothill College Administration
Chris White – Representative, ACE

Meeting began at 2:07 p.m.

<u>Update regarding 320 Apportionment Attendance Report - P2</u>

Resident enrollment is down at both colleges. The projected decrease by the end of the year is 1,485 FTES. This will translate into a decrease in our 2018-19 apportionment revenue of approximately \$7.6 million. Non-Resident enrollment was slightly up at De Anza College and down nearly the same number of FTES at Foothill College, which results in no change to our overall annual projection for non-resident revenues.

Vice Chancellor McElroy stated the Period-Annual report may see a slight increase in enrollment as Foothill College has projected FTES very conservatively 2^{nd} Spring Quarter.

Because our enrollments have been down the past several years, we have been working to restore enrollments by allowing expenses to exceed our budgeted 1320 accounts to offer additional class sections. However, because enrollments have continued to lag below our annual base, as of 2018-19, both colleges have been advised to only spend within their adopted budget 1320 allocations.

We are optimistic that our productivity will go up with the tighter class schedules and we hope to maintain FTES reported near our allotted base.

Vice Chancellor McElroy reviewed the latest multi-year budget projections with the District Budget Advisory Committee prior to the 320 Apportionment Attendance Report – P2 report being filed. (attached)

District Budget Advisory Committee (DBAC) Meeting Notes

April 17, 2018 2:00 – 3:00 p.m.

Vice Chancellor McElroy presented to the District Budget Advisory Committee a historical account of the ending fund balance and stability fund actuals and projections from 2011-2012 through 2020-2021. (attached)

04/11/2018 - Notes from ACBO Conference Call

The decision has been made by the Department of Finance (DOF) and the Governor's office not to utilize the early versions of the new funding formula and the associated simulations developed by the DOF. The Chancellor's office has been assigned the task of producing the new funding formula based on the *Vision for Success* adopted by the Board of Governors this past year.

It has been reported that the new funding formula will be released in the May Revise as policy. Vice Chancellor McElroy reported that this will give CCC constituency representation precious little time to provide input and/or feedback in regards to the new funding formula.

The ACBO Fiscal Workgroup is meeting again this week to discuss again the new funding formula.

Meeting adjourned at 3:10 p.m.

Next meeting will be held on Tuesday, May 15, 2018.

Multi-Year Budget Projections, Ending Fund Balance and Stability Fund

(Actuals and Projections)

Presented at the

District Budget Advisory Committee meeting - 04/17/2018

by

Kevin McElroy, Vice Chancellor of Business Services



Foothill-De Anza Community College District Multi-Year Projections For General Purpose Fund (Fund 114)

Reduction in FTES by 1100 - Ongoing Flat FTES

	2017/18	2017/18	2018/19	2019/20	2020/21
Description	Adopted Budget	Projection	Projection	Projection	Projection
Resident FTES (F/T Equiv Student)	25,967	24,867	24,867	24,867	24,867
FTES Decline/Restoration	0.00%	-4.24%	0.00%	0.00%	0.00%
Productivity	509	509	509	509	509
COLA	1.56%	1.56%	2.51%	1.00%	1.00%
Povenice					
<u>Revenues</u> State Apportionment	147,945,769	142,279,669	145,850,900	147,309,400	148,782,500
Non-Resident Tuition	27,750,000	27,750,000	28,277,300	28,984,200	29,708,800
STRS On-Behalf Payments	4,500,000	4,500,000	5,000,000	5,500,000	6,000,000
Other Revenues	8,790,324	8,790,324	8,790,324	8,790,324	8,790,324
Total Ongoing Revenues	\$188,986,093	\$183,319,993	\$187,918,524	\$190,583,924	\$193,281,624
Total Oligonia Revenues	Ψ100,300,033	Ψ100,010,000	Ψ101,310,321	Ψ130,303,321	Ψ133,201,021
Expenses					
Certificated Salaries	86,191,895	86,191,895	86,491,895	86,791,895	87,091,895
Classified Salaries	37,392,242	37,392,242	37,592,242	37,792,242	37,992,242
Employee Benefits	41,875,732	41,875,732	44,569,900	47,377,900	49,773,600
STRS On-Behalf Payments	4,500,000	4,500,000	5,000,000	5,500,000	6,000,000
Materials & Supplies	3,874,610	3,874,610	3,874,610	3,874,610	3,874,610
Operating Expenses	18,295,852	18,295,852	18,295,852	18,295,852	18,295,852
Capital Outlay	672,538	672,538	672,538	672,538	672,538
Ongoing Reductions to Exp: 2017-18	0	0	(2,000,000)	(2,000,000)	(2,000,000)
Ongoing Reductions to Exp: 2018-19	0	0	(3,000,000)	(3,000,000)	(3,000,000)
Ongoing Reductions to Exp: 2019-20	0	0	0	(5,000,000)	(5,000,000)
Total Ongoing Expenses	192,802,869	192,802,869	191,497,037	190,305,037	193,700,737
Net Transfers Out	6,555,241	6,555,241	6,555,241	6,555,241	6,555,241
	*****	****	****	*****	*****
Total Expenses & Net Transfers Out	\$199,358,110	\$199,358,110	\$198,052,278	\$196,860,278	\$200,255,978
Characterist Complex ((D-6)-it)	(10.070.017)	(10 000 117)	(10 100 754)	(0.070.054)	(0.074.054)
Structural Surplus/(Deficit)	(10,372,017)	(16,038,117)	(10,133,754)	(6,276,354)	(6,974,354)
One-Time Adjustments to Revenue					
State Stabilization SB 361	0	5,666,100	0	0	0
Total One-Time Adjustments	0	5,666,100	0	0	0
Total One-Time Adjustinents	0	3,000,100	U	O	U
One-Time Expenditures & Transfers					
One-Time Districtwide Savings	1,000,000	1,000,000	1.000.000	1,000,000	1,000,000
Total One-Time Expenditures	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total one time Expenditures	.,000,000	.,000,000	.,000,000	.,000,000	.,000,000
Net Change in Fund Balance	(\$9,372,017)	(\$9,372,017)	(\$9,133,754)	(\$5,276,354)	(\$5,974,354)
G					
Beginning Fund Balance	48,851,803	48,851,803	39,479,786	30,346,032	25,069,678
Net Change in Fund Balance	(9,372,017)	(9,372,017)	(9,133,754)	(5,276,354)	(5,974,354)
Ending Fund Balance	\$39,479,786	\$39,479,786	\$30,346,032	\$25,069,678	\$19,095,324
Less:					
College/CS/DW Carryforwards	15,117,381	15,117,381	13,117,381	13,117,381	13,117,381
5% Reserves	9,917,905	9,917,905	9,852,614	9,793,014	9,962,799
Total Carryforwards	25,035,286	25,035,286	22,969,994	22,910,394	23,080,179
Less One-Time 17/18 Cuts	(2,000,000)	(2,000,000)	0	0	0
FHDA Stability Fund	\$16,444,500	\$16,444,500	\$7,376,037	\$2,159,284	(\$3,984,855)

Foothill-De Anza Community College District Multi-Year Projections For General Purpose Fund (Fund 114)

Reduction in FTES by 1100 - Ongoing Flat FTES; No COLA in 18/19 & \$5 Million Additional Ongoing Reduction

Description	2017/18 Adopted Budget	2017/18 Projection	2018/19 Projection	2019/20 Projection	2020/21 Projection
Resident FTES (F/T Equiv Student) FTES Decline/Restoration Productivity COLA	25,967 0.00% 509 1.56%	24,867 -4.24% 509 1.56%	24,867 0.00% 509 0.00%	24,867 0.00% 509 1.00%	24,867 0.00% 509 1.00%
<u>Revenues</u>					
State Apportionment	147,945,769	142,279,669	142,279,700	143,702,500	145,139,500
Non-Resident Tuition	27,750,000	27,750,000	28,277,300	28,984,200	29,708,800
STRS On-Behalf Payments Other Revenues	4,500,000 8,790,324	4,500,000 8,790,324	5,000,000 8,790,324	5,500,000 8,790,324	6,000,000 8,790,324
Total Ongoing Revenues	\$188,986,093	\$183,319,993	\$184,347,324	\$186,977,024	\$189,638,624
Total Originia Nevertues	\$100,500,055	Ψ103,313,333	Ψ101,317,321	Ψ100,377,021	Ψ103,030,021
Expenses					
Certificated Salaries	86,191,895	86,191,895	86,491,895	86,791,895	87,091,895
Classified Salaries	37,392,242	37,392,242	37,592,242	37,792,242	37,992,242
Employee Benefits	41,875,732	41,875,732	44,569,900	47,377,900	49,773,600
STRS On-Behalf Payments	4,500,000	4,500,000	5,000,000	5,500,000	6,000,000
Materials & Supplies Operating Expenses	3,874,610 18,295,852	3,874,610 18,295,852	3,874,610 18,295,852	3,874,610 18,295,852	3,874,610 18,295,852
Capital Outlay	672,538	672,538	672,538	672,538	672,538
Ongoing Reductions to Exp: 2017-18	0 2,000	0	(2,000,000)	(2,000,000)	(2,000,000)
Ongoing Reductions to Exp: 2018-19	0	0	(3,000,000)	(3,000,000)	(3,000,000)
Ongoing Reductions to Exp: 2019-20	0	0	0	(5,000,000)	(5,000,000)
Ongoing Add. Proposed Reductions				(5,000,000)	(5,000,000)
Total Ongoing Expenses	192,802,869	192,802,869	191,497,037	185,305,037	188,700,737
Net Transfers Out	6,555,241	6,555,241	6,555,241	6,555,241	6,555,241
Total Expenses & Net Transfers Out	\$199,358,110	\$199,358,110	\$198,052,278	\$191,860,278	\$195,255,978
Structural Surplus/(Deficit)	(10,372,017)	(16,038,117)	(13,704,954)	(4,883,254)	(5,617,354)
One-Time Adjustments to Revenue					
State Stabilization SB 361	0	5,666,100	0	0	0
Total One-Time Adjustments	\$0	\$5,666,100	\$0	\$0	\$0
One-Time Expenditures & Transfers					
One-Time Districtwide Savings	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total One-Time Expenditures	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Net Change in Fund Balance	(\$9,372,017)	(\$9,372,017)	(\$12,704,954)	(\$3,883,254)	(\$4,617,354)
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Beginning Fund Balance	\$48,851,803	\$48,851,803	\$39,479,786	\$26,774,832	\$22,891,578
Net Change in Fund Balance	(9,372,017)	(9,372,017)	(12,704,954)	(3,883,254)	(4,617,354)
Ending Fund Balance	\$39,479,786	\$39,479,786	\$26,774,832	\$22,891,578	\$18,274,224
Less:					
College/CS/DW Carryforwards	15,117,381	15,117,381	13,117,381	13,117,381	13,117,381
5% Reserves	9,917,905	9,917,905	9,852,614	9,543,014	9,712,799
Total Carryforwards	25,035,286	25,035,286	22,969,994	22,660,394	22,830,179
Less One-Time 17/18 Cuts	(2,000,000)	(2,000,000)	0	0	0_
FHDA Stability Fund	\$16,444,500	\$16,444,500	\$3,804,837	\$231,184	(\$4,555,955)

Variance: +/- \$1-2 million subject to revenue fluctuations

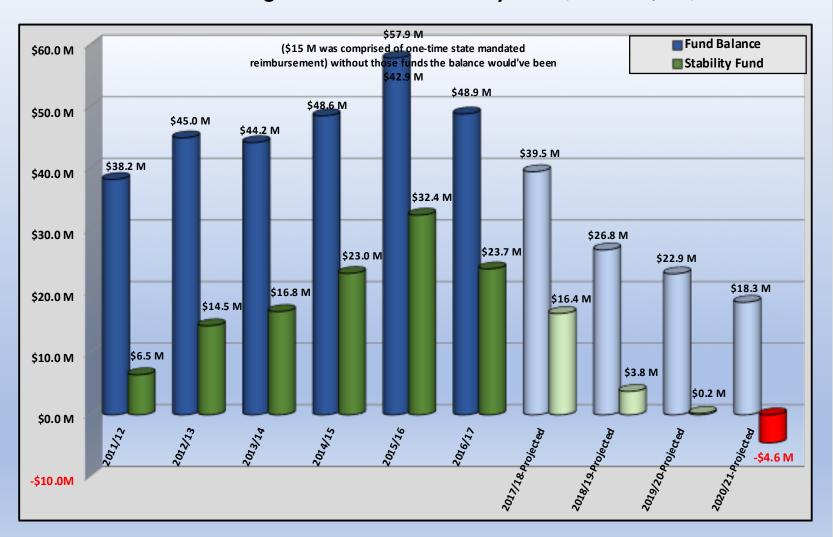
Foothill-De Anza Community College District Multi-Year Projections For General Purpose Fund (Fund 114)

Reduction in FTES by 1100 - Ongoing Flat FTES; with COLA in 18/19 & \$5 Million Additional Ongoing Reduction

Description	2017/18 Adopted Budget	2017/18 Projection	2018/19 Projection	2019/20 Projection	2020/21 Projection
Resident FTES (F/T Equiv Student) FTES Decline/Restoration Productivity COLA	25,967 0.00% 509 1.56%	24,867 -4.24% 509 1.56%	24,867 0.00% 509 2.51%	24,867 0.00% 509 1.00%	24,867 0.00% 509 1.00%
Revenues State Apportionment Non-Resident Tuition STRS On-Behalf Payments Other Revenues Total Ongoing Revenues	147,945,769 27,750,000 4,500,000 8,790,324 \$188,986,093	142,279,669 27,750,000 4,500,000 8,790,324 \$183,319,993	145,850,900 28,277,300 5,000,000 8,790,324 \$187,918,524	147,309,400 28,984,200 5,500,000 8,790,324 \$190,583,924	148,782,500 29,708,800 6,000,000 8,790,324 \$193,281,624
Expenses Certificated Salaries Classified Salaries Employee Benefits STRS On-Behalf Payments Materials & Supplies Operating Expenses Capital Outlay Ongoing Reductions to Exp: 2017-18 Ongoing Reductions to Exp: 2018-19 Ongoing Reductions to Exp: 2019-20 Ongoing Add. Proposed Reductions	86,191,895 37,392,242 41,875,732 4,500,000 3,874,610 18,295,852 672,538 0 0	86,191,895 37,392,242 41,875,732 4,500,000 3,874,610 18,295,852 672,538 0 0	86,491,895 37,592,242 44,569,900 5,000,000 3,874,610 18,295,852 672,538 (2,000,000) (3,000,000)	86,791,895 37,792,242 47,377,900 5,500,000 3,874,610 18,295,852 672,538 (2,000,000) (3,000,000) (5,000,000)	87,091,895 37,992,242 49,773,600 6,000,000 3,874,610 18,295,852 672,538 (2,000,000) (3,000,000) (5,000,000)
Total Ongoing Expenses	192,802,869	192,802,869	191,497,037	185,305,037	188,700,737
Net Transfers Out	6,555,241	6,555,241	6,555,241	6,555,241	6,555,241
Total Expenses & Net Transfers Out	\$199,358,110	\$199,358,110	\$198,052,278	\$191,860,278	\$195,255,978
Structural Surplus/(Deficit)	(10,372,017)	(16,038,117)	(10,133,754)	(1,276,354)	(1,974,354)
One-Time Adjustments to Revenue State Stabilization SB 361 Total One-Time Adjustments	0 \$0	5,666,100 \$5,666,100	0 \$0	0 \$0	<u>0</u> \$0
One-Time Expenditures & Transfers One-Time Districtwide Savings Total One-Time Expenditures	1,000,000 \$1,000,000	1,000,000	1,000,000 \$1,000,000	1,000,000 \$1,000,000	1,000,000 \$1,000,000
Net Change in Fund Balance	(\$9,372,017)	(\$9,372,017)	(\$9,133,754)	(\$276,354)	(\$974,354)
Beginning Fund Balance Net Change in Fund Balance Ending Fund Balance	\$48,851,803 (9,372,017) \$39,479,786	\$48,851,803 (9,372,017) \$39,479,786	\$39,479,786 (9,133,754) \$30,346,032	\$30,346,032 (276,354) \$30,069,678	\$30,069,678 (974,354) \$29,095,324
Less: College/CS/DW Carryforwards 5% Reserves Total Carryforwards Less One-Time 17/18 Cuts FHDA Stability Fund	15,117,381 9,917,905 25,035,286 (2,000,000) \$16,444,500	15,117,381 9,917,905 25,035,286 (2,000,000) \$16,444,500	13,117,381 9,852,614 22,969,994 0 \$7,376,037	13,117,381 9,543,014 22,660,394 0 \$7,409,284	13,117,381 9,712,799 22,830,179 0 \$6,265,145

Variance: +/- \$1-2 million subject to revenue fluctuations

District Ending Fund Balance & Stability Fund (Actuals & Projected)



Note:

The chart above reflects actual ending fund balance and stability fund balance from 2011/12 through 2016/17. Projections for ending fund balance and the stability fund for years 2017/18 - 2020/21 derived from the District projections and assume no COLA for 2018/19, ongoing flat FTES, and \$5 million of additional cuts to the expenses (total of \$15 million) ongoing cuts as of 2019/20.

Any Questions/Comments/Feedback?



New Funding Formula – latest iteration

04/11/2018

Notes from Conference Call with – ACBO Regional Members –Ed Maduli (Representative for Region 4)

Budget Workshop by Chancellor's Office will be held 7/26 or 7/27 – Ohlone or Sacramento

4/6/2018 ACBO Board meeting Chris Yatooma:

Discard all past information and scenarios/simulation from Department of Finance (DOF).

New Formula will be coming from Chancellor's Office. FTES 50%; 30% College Promise; 20% Degree Attainment performance based.

Simulations will be based on 2016-17.

Non-credit, ISA, Special Admits not in the 50% funded at current SB361 levels.

Metrics

Need: Pell Grant, AB540 – Dream Act, Deferred Action for Childhood Arrivals (DACA), 1st Generation students – Chancellor's Office completing simulations now.

<u>Performance</u>: Transfer Math, English, Associate Degree Transfers (ADT's), Certificates under age 30 and over 30.

- Reportedly reduced "loser" districts from 38 to 20.
- Still eliminating rolling summer FTES but will use a 3-year rolling average to make base.
- April 13th is next meeting of Fiscal Work Group.
- Chancellor's Office recommendation is for the hold-harmless funded districts to <u>receive</u> the COLA approved for the California Community College (CCC) system.
- Chancellor's Office reluctant to provide any simulations while they run multiple permutations per Chris Yatooma. Targeting May Revise for adoption of the new funding policy. Still don't know when we will see simulations in advance of the May Revise. Hoping to have simulations by ACBO Conference May 20th- 23rd, 2018.
- New funding formula is being developed solely by the Chancellor's office.
- Best strategy still is to lobby our local legislators to delay implementation to study it for one year.
- Consensus now is that hold-harmless will be funded based on 17-18 P2 versus 17-18 funded FTES. Also recommend building 18-19 budget on "earned" 17-18 FTES with zero COLA.